

Tess Player is a healthcare leader with over two decades of experience advancing professional education, public health, and stakeholder engagement across more than 100 markets. While her leadership has been predominantly global, she has also worked in-market in the UK, USA, Australia, and Switzerland—bringing strong cross-cultural insight to her work.

As Vice-President and Global Head of *Expert* at Haleon (previously GSK), Tess shaped the company's global Healthcare Professional engagement strategy, leading digital transformation, capability-building, and multi-year scientific partnerships with NGOs and professional associations—including FIP and FDI. Her work has been recognised for its impact on health literacy and equity, and for connecting education, science, and commercial innovation in diverse health systems.

Tess brings a distinctive perspective to the Foundation Board, grounded in strategic operating model design, cross-sector collaboration, and large-scale implementation. She has deep expertise in integrating brand, science, and commercial functions to deliver sustainable impact. Her leadership in digital capability-building and virtual learning also aligns with the Foundation's ambition to scale education and mentoring programmes such as Pharmabridge and leadership development.

Alongside her global executive experience, Tess serves as a governor of a UK school, where she supports long-term strategy with a particular focus on education and future capability. She also advises a public health-focused start-up, contributing insight into digital-first models of healthcare delivery and innovation.

Tess is passionate about strengthening the global pharmacy profession and is proud to contribute to the Foundation's mission to advance education, research, and leadership at a time of profound change and opportunity.